

**Minutes of a Meeting of the External
Partnerships Select Committee held at
Surrey Heath House on 21 November 2017**

+ Cllr Robin Perry (Chairman)
+ Cllr Darryl Ratiram (Vice Chairman)

+ Cllr Dan Adams	+ Cllr Jonathan Lytle
- Cllr Ian Cullen	- Cllr Katia Malcaus Cooper
+ Cllr Paul Deach	+ Cllr Max Nelson
+ Cllr Ruth Hutchinson	- Cllr Chris Pitt
Cllr Rebecca Jennings-Evans	+ Cllr Joanne Potter
+ Cllr David Lewis	+ Cllr Nic Price
+ Cllr Oliver Lewis	+ Cllr Ian Sams

+ Present

- Apologies for absence presented

Substitutes: Cllr Lytle for Cllr Pitt

In Attendance: Jayne Boitault, Community Development Officer
Cllr Bill Chapman
Cllr Vivienne Chapman
Jane Hogg, Frimley Health NHS Foundation Trust,
Tom Lawlor, Surrey Heath Clinical Commissioning Group
Louise Livingston, Executive head: Transformation
Tim Pashen, Executive Head: Community

14/EP Chairman's Announcements and Welcome to Guests

The Chairman welcomed Jane Hogg, Integration and Transformation Director, Frimley Health NHS Foundation Trust, Tom Lawlor, Head of Improvement and Delivery, Surrey Heath Clinical Commissioning Group and Tim Pashen, Executive Head: Community, Surrey Heath Borough Council to the meeting.

15/EP Minutes of Previous Meeting

RESOLVED that the minutes of the meeting of the External Partnership Select Committee held on 19 September 2017 be approved as a correct record and signed by the Chairman.

16/EP Declarations of Interest

Councillor Deach declared an interest in respect of the fact that he was a Stakeholder Governor at Frimley Health NHS Foundation Trust
Councillor Ratiram declared an interest in respect of the fact that he was employed by Frimley Health NHS Foundation Trust.

17/EP Frimley Health and Care Sustainable Transformation Partnership

Jane Hogg, Integration and Transformation Director, Frimley Health NHS Foundation Trust, and Tom Lawlor, Head of Improvement and Delivery, Surrey Heath Clinical Commissioning Group (CCG), gave a presentation in respect of the work taking place to develop the Frimley Health and Care Sustainability and Transformation Partnership and

Accountable Care System and the work taking place at a local level to implement the priorities of the Sustainability and Transformation Partnership within Surrey Heath.

Historically health and social care organisations tended to operate in silos placing an emphasis on treating the patient in front of them and getting them out of the door as soon as possible; a situation that was not always the most effective way of utilising limited resources in the best interests of either patients or the public. Across the Country informal arrangements had been used to encourage collaborative working and it was hoped that the introduction of Sustainability and Transformation Partnerships would both systemise these arrangements and encourage further collaborative working.

The Frimley Health and Care Sustainability Partnership (STP) was co-terminus with Windsor, Ascot and Maidenhead CCG, Bracknell and Ascot CCG, Surrey Heath CCG and North East Hampshire and Farnham CCG, covered a population of more than 800,000 people and involved over 30 statutory organisations. The priorities identified in the Frimley Health STP reflected NHS England's key five year priorities of improving urgent and emergency care, general practice, cancer and mental health and included the following priorities and initiatives:

STP Priorities

- Integrating wellbeing, prevention and self-care into all aspects of work
- Supporting long term conditions
- Proactively managing frailty
- Redesigning urgent and emergency care
- Reducing clinical variation and health inequalities between primary and secondary care settings

STP Initiatives

- Establishing better integration of decision making processes
- Transforming general practice to better meet local need
- Supporting and developing the domiciliary workforce to improve resilience
- Reducing clinical variation and health inequalities in respiratory and cardiology cases
- Integrating wellbeing, prevention and self-care into all aspects of the Trust's work
- Implementing a shared care record so that any health professional could access the core parts of a patient's health records and patients did not have to retell their medical histories multiple times

As the STP matured it was envisaged that it would develop into an Accountable Care System (ASC) which would see partners coming together to make a single consistent set of decisions about how to deploy health and social care resources providing more joined up and better co-ordinated care. The ASC would collectively manage the funding for their defined population and commit to a shared set of performance goals and financial system.

Arising from the subsequent discussion the following points were noted:

- Work was taking place to identify all the community assets in the Borough and how they might be utilised more effectively for social prescribing activities.
- The use of paramedic practitioners to provide first line responses was proving successful and built on work to encourage residents to access healthcare through alternative sources in the first instance instead of turning up at Accident and Emergency.

- Practitioners in the east Berkshire region had been part of a Shared Patient Record pilot and it was expected that this would be rolled out across Surrey Heath by the end of the 2017/18 financial year.
- Rising population numbers would require the trust to think differently about the way in which its resources were deployed and utilised most efficiently and effectively for example making use of video consultations and further integrating team working. Encouraging self-care and prevention amongst the local population was also seen as being key to reducing pressure on the health service. Strengthening out of hospital services would also be key to absorbing future pressures.
- It was expected that the Care Quality Commission would be inspecting the Trust imminently.
- A recent review of delayed care standards in Bracknell Forest which had encompassed the Trust's hospital provision had been positive.
- Bracknell Forest Borough Council had done a significant amount of work to develop social prescribing and the CCG learning from their experiences.
- The improvements made to cancer screening and care had resulted in the survival rates for cancer patients in Surrey Heath rising from 61.1% in 1999 to 73.8% in 2014. This increase had resulted in Surrey Heath's survival ranking going from 70th in the country to being amongst the top 5 best performing areas for cancer diagnosis and treatment.
- Work to develop an integrated community care approach had helped contribute to a 3% decrease in the number of emergency hospital admissions this year when compared against last year's figures.

The Committee thanked Jane Hogg and Tom Lawlor for their informative update.

18/EP Surrey Heath Health and Wellbeing Board Update

Tim Pashen, Executive Head: Community, gave a presentation on behalf of the Surrey Heath Health and Wellbeing Board. The presentation included an overview of the Health and Wellbeing Board's structure, function and priorities together with an introduction to the Surrey Heath Prevention Plan.

The Committee was informed that the introduction of the Social Care Act 2012 brought about the biggest changes in health and social care provision since 1948 with the creation of Clinical Commissioning Groups, responsibility for public health passing from the NHS to local authorities and the setting up of Health and Wellbeing Boards (HWBB) in order to bring together key stakeholders to work collaboratively to improve the health and wellbeing of residents.

The Surrey Heath HWBB was made up of partners from the Borough Council, Public Health and the Surrey Heath Clinical Commissioning Group and had the following key priorities:

- To reduce the prevalence of long term conditions through action on their leading causes
- To improve the health and wellbeing of children and young people in Surrey Heath
- To improve the health of the Borough's workforce
- To help people live independently in their own homes.

The priorities had been selected according to an assessment of the health and wellbeing needs of the Borough's population and to help the Board achieve their goals a multi-agency Health and Wellbeing Prevention Plan which described the services, programmes

and activities that were either planned or already taking place in Surrey Heath that contributed towards the prevention of avoidable illness and death.

The HWBB was working to ensure that the programmes and initiatives in its Prevention Plan aligned with those of the Frimley Sustainability and Transformation Partnership's prevention and self-care work stream. In doing this not only would the HWBB be able to reduce duplication and improve the efficiency and effectiveness of its work but the Board would also be able to implement its programmes on a larger scale.

Arising from Members' comments and questions the following points were noted:

- The Borough Council had air quality monitoring stations in place at key points across the Borough and live updates on the air quality were available through the Council's website. Consideration was being given to the possibility of making a service available where text messages could be sent to residents when pollution levels rose above a certain level.
- Work was taking place to develop an alternative way of delivering the Workplace Wellbeing Charter to local employers following a decision by the scheme provider to stop providing the scheme through external providers. This could impact on the work taking place in Surrey Heath and work was taking place with partners to identify ways that would enable continued access to the Charter.
- It was acknowledged that more needed to be done to raise awareness of the work that partners were doing through the Health and Wellbeing Board and it was agreed that the matter would be raised at the Board's next meeting.

The Committee thanked Tim Pashen for his update.

19/EP External Partnerships Select Committee Work Programme

The External Partnerships Select committee received and noted its work programme for the remainder of the 2017/18 Municipal Year.

Chairman